

HARVARD UNIVERSITY SENIOR EXECUTIVE FELLOWS (SEF)

The SEF is a program of the John F. Kennedy School of Government at Harvard University in Cambridge, Massachusetts and is designed to broaden senior executives' perspectives on their role and opportunities as public managers. It is intended to help meet the Federal Government's need for a highly trained and motivated corps of executives to effectively implement Government policies and programs.

Who Should Attend

Senior Executive Fellows program includes promising upper-level managers working in or with federal agencies; the program has increasingly attracted officials from a number of other countries, as well. It is designed for people at the GS-14/GS-15 levels, and their military and private sector counterparts. Because students learn by hearing that others share different perspectives, participants are selected to represent a broad spectrum of functional and operational responsibilities.

Program Highlights

- Identify and analyze the challenges and opportunities facing your organization, and master them politically, as well as technically;
- Develop strategic plans of action using communication, negotiation, and coalition-building skills;
- Manage the tensions between long-term policy goals and short-term political pressures; and
- Create an organizational environment that is responsive to change, while remaining true to its purpose and tradition

Offerings: Three times annually, one-month session

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Program Dates: Mar 28 - Apr 23; June 6 - July 1; and Oct 24 - Nov 19, 2004

Cost: \$14,200 - 2004 (Includes: tuition, lodging, most meals, books. Does not cover lodging night before because program starts Sunday afternoon.)

Application Deadline: Two months prior to start of program